# **Building Partnership Capacity**

Partnerships in NRM PROSPECT Course



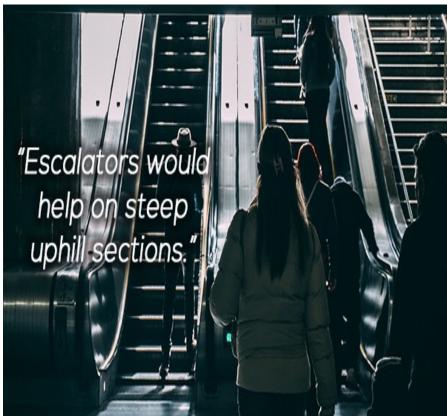
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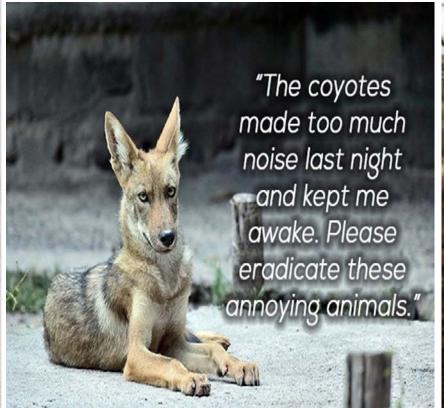
#### LISTENING TO OUR PUBLIC...

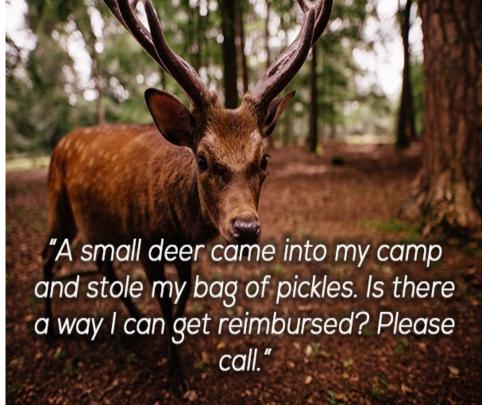
















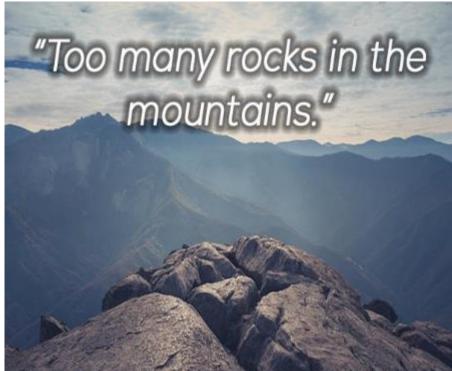


















Should we take these comments seriously?

It's important to know what our visitors and communities want.





#### **KEY THINGS TO KNOW TO BUILD PARTNERSHIP CAPACITY**

Audience

 The changing demographic makeup will also change the makeup of the outdoor participant. Partnerships will help the Corps make that transition.

Generation

 Partnerships are a service business. The reason we partner is to provide a better service to our visitors or a better service to the natural resources.

Population

• The community dynamic surrounding USACE projects is changing, Partnerships will be crucial to help stabilizing impacts of this change.





#### **Internal Capacity Building**

- The Corps' Culture
  - 1. By nature, we try to control everything... we need to loosen up!
  - 2. Embrace private/public partnerships
- Integrate into NRM Business Lines
  - Build relationships internally with Office of Counsel, Real Estate, Resource Management, Planning, and Operations early in the process
  - 2. Strengthen interagency relationships
  - 3. Consistency between districts (sharing)
- Training
  - 1. NRM Gateway as an up-to-date resource
  - 2. Partnership webinars, Public Lands Alliance, PROSPECT 328
  - 3. Best practice sharing





### **External Capacity Building**

Finding partners and managing partners takes WORK!





## **External Capacity Building**



# **External Capacity Building – Why do Organizations and Individuals Give?**

- 1. Because they are asked!
- 2. They are thanked.
- 3. They share values, goals, and mission.
- 4. They see the need and benefits working together.
- 5. They are involved.
- 6. Others are giving (time, \$, expertise, goods/services)
- 7. They trust the organization and the representative.
- 8. The project will be a model.
- 9. There is an urgency.





#### **External Capacity Building**

Where do I start??

Get Blank Piece of Paper – Let's Brainstorm!





### Finding the Right Partner

Start by identifying gaps and managing expectations:

- 1. List <u>3 things</u> that you (the Corps) bring to the table and <u>3 things</u> your partners bring.
- 2. List <u>3 qualities</u> that you are looking for in a partner.

	USACE	Partner # 1	Partner #2
Got It			
Qualities to look for			





#### **Community Engagement**

Who can be my partners?
Where do I look?







#### **Community Engagement**

- Local chamber of commerce or visitor bureau
- Volunteers
- People who use the parks
- Community civic organizations
- Current national partners list on NRM Gateway
- Tradeshows, conventions...where people with similar interests gather
- Community leaders
- Non-profits or for-profits in the area
- Who I know or someone I know who might know someone (network). Invite 10 people to invite 10 friends/partners each







#### **Community Engagement Success Story**

https://www.facebook.com/SloanImplement/videos/10155230644959613/

## Okaw Valley School District (2016 EIP Award winners)

- Partners/Sponsors:
  - FFA
  - Sloan/John Deere
  - Shelby County State Bank
  - Rural King, Inc
  - Farmweeknow.com
  - National Wild Turkey Fed.
  - Monsanto
  - Pheasants Forever
  - Van Horn, Inc.
  - Agri-Fab, Inc.
  - Barker Implement
  - Illinois DNR
  - Dupont Pioneer
  - International Paper
  - Lakeland College Engineering
  - Millikin University



#### **Donations**

- Chrome books (computers)
- Trail cameras
- Farm equipment, tractors, sprayers
- Seed and herbicide
- Chain saws, trimmers
- Food
- Weather station





#### **Exploring New Partners**

- In the next 2 minutes, write down 4 partner relationships you would like to build.
- ❖ Take another 2 minutes to list at least one interest that the Corps shares with the potential partner.
- Compare with you neighbor and share your ideas.

Potential partner	Shared interest	

#### **Making The Pitch**

- What motivates the potential partner?
- What is your main motivation for reaching out?
- Why is this beneficial?
- Are you speaking their language?
- Are you fostering trust?
  - 1. Identify one of the potential partners.
  - 2. Spend 5 minutes developing a pitch
  - 3. Share your pitch with the person next to you (1 minute)
  - 4. Get feedback (2 minutes)
  - 5. Then switch.





#### **Questions to Ask**

- 1. What do you need from your partner/what do they need from you?
- 2. What is your potential partner's sustainability?
- 3. What is their reputation or standing in the community?
- 4. What are your respective expectations about time commitment?
- 5. What happens if you can't work it out?
- 6. What questions does your potential partner have for you?





#### **Developing and Sustaining**

- Formal agreements
- Make it work attitude to get over hurdles
- Honor commitments long term trust always wins in building partnerships
- Find wins even if small and celebrate them.
- ❖ Invite other partners if possible it can help both parties
- Don't just talk when you need something
- Have fun!



#### Final Word...

#### "If you're not at the table, you're on the menu."

- Sally Jewel, Former U.S. Secretary of the Interior







## Questions?





